Table 1: Economic Impacts that result from the activity of Offices of Physicians in Sullivan County. Impacts within Sullivan County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.

<table>
<thead>
<tr>
<th>Impact Concept</th>
<th>2008</th>
<th>Rest of NY</th>
<th>2012</th>
<th>Rest of NY</th>
<th>2016</th>
<th>Rest of NY</th>
<th>2020</th>
<th>Rest of NY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Employment</td>
<td>716</td>
<td>185</td>
<td>823</td>
<td>214</td>
<td>936</td>
<td>244</td>
<td>1,044</td>
<td>273</td>
</tr>
<tr>
<td>Total Personal Income</td>
<td>41,699</td>
<td>10,790</td>
<td>52,058</td>
<td>13,221</td>
<td>63,771</td>
<td>15,997</td>
<td>76,231</td>
<td>18,935</td>
</tr>
<tr>
<td>Total Corporate Sales</td>
<td>64,904</td>
<td>28,335</td>
<td>75,599</td>
<td>35,777</td>
<td>87,864</td>
<td>43,221</td>
<td>100,877</td>
<td>51,176</td>
</tr>
<tr>
<td>NY State Tax Revenue</td>
<td>7,001</td>
<td>3,103</td>
<td>8,740</td>
<td>3,830</td>
<td>10,706</td>
<td>4,657</td>
<td>12,798</td>
<td>5,761</td>
</tr>
<tr>
<td>NY Local Tax Revenue</td>
<td>7,289</td>
<td>3,231</td>
<td>9,100</td>
<td>3,988</td>
<td>11,147</td>
<td>4,848</td>
<td>13,325</td>
<td>5,534</td>
</tr>
</tbody>
</table>

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Sullivan County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.
Private Practice Physicians play an increasingly important role in Sullivan County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Sullivan County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Sullivan County ranked 35th among all counties in the State of New York in terms of the size of this industry. Within Sullivan County during 2008, as compared to other industries, Offices of Physicians ranked:

• 5th in business establishments
• 15th in employment
• 10th in personal income
• 20th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

• **Direct effects:** the total employment, personal income, corporate sales, etc. of an industry
• **Indirect effects:** the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
• **Induced effects:** the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Sullivan County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

• total employment supported - **Figure 1**
• total personal income created - **Figure 2**
• total corporate sales generated - **Figure 3**
• New York state tax revenue - **Figure 4**
• New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Sullivan County during 2008 are displayed in **Figure 6**, and include:

• economic value (total corporate sales) per dollar
• NY state tax revenue per dollar
• NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Sullivan County on all counties in the State of New York are displayed in **Map 1**.