Private Practice Physicians play an increasingly important role in Albany County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Albany County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Albany County ranked 11th among all counties in the State of New York in terms of the size of this industry. Within Albany County during 2008, as compared to other industries, Offices of Physicians ranked:

- 4th in business establishments
- 4th in employment
- 2nd in personal income
- 6th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Albany County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - **Figure 1**
- total personal income created - **Figure 2**
- total corporate sales generated - **Figure 3**
- New York state tax revenue - **Figure 4**
- New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Albany County during 2008 are displayed in **Figure 6**, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Albany County on all counties in the State of New York are displayed in **Map 1**.

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**Figure 6: Economic Impacts per Dollar** spent on Private Practice Medical care in Albany County, in real 2008 dollars. Indicated are economic value (total corporate sales) generated per dollar, and the New York state and local tax revenue collected per dollar.

The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.

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Figure 1: Total Employment supported by Offices of Physicians in Albany County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in Albany County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in Albany County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in Albany County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in Albany County, in thousands of real 2008 dollars.

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Albany County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in Albany County. Impacts within Albany County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Erie County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Erie County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Erie County ranked seventh among all counties in the State of New York in terms of the size of this industry. Within Erie County during 2008, as compared to other industries, Offices of Physicians ranked:

- 2nd in business establishments
- 5th in employment
- 2nd in personal income
- 7th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects:** the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects:** the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects:** the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Erie County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - **Figure 1**
- total personal income created - **Figure 2**
- total corporate sales generated - **Figure 3**
- New York state tax revenue - **Figure 4**
- New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Erie County during 2008 are displayed in **Figure 6**, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Erie County on all counties in the State of New York are displayed in **Map 1**.

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The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.

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**Figure 6: Economic Impacts per Dollar** spent on Private Practice Medical care in Erie County, in real 2008 dollars. Indicated are economic value (total corporate sales) generated per dollar, and the New York state and local tax revenue collected per dollar.

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Figure 1: Total Employment supported by Offices of Physicians in Erie County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in Erie County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in Erie County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in Erie County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in Erie County, in thousands of real 2008 dollars.

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Erie County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in Erie County. Impacts within Erie County and with the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Monroe County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Monroe County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Monroe County ranked 10th among all counties in the State of New York in terms of the size of this industry. Within Monroe County during 2008, as compared to other industries, Offices of Physicians ranked:

- 3rd in business establishments
- 9th in employment
- 6th in personal income
- 15th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Monroe County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - Figure 1
- total personal income created - Figure 2
- total corporate sales generated - Figure 3
- New York state tax revenue - Figure 4
- New York local tax revenue - Figure 5

All five key measures are summarized in Table 1. Economic impacts per dollar spent on Private Practice Medical care in Monroe County during 2008 are displayed in Figure 6, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Monroe County on all counties in the State of New York are displayed in Map 1.
Figure 1: Total Employment supported by Offices of Physicians in Monroe County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in Monroe County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in Monroe County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in Monroe County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in Monroe County, in thousands of real 2008 dollars.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in Monroe County. Impacts within Monroe County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in New York County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the New York County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, New York County ranked first among all counties in the State of New York in terms of the size of this industry. Within New York County during 2008, as compared to other industries, Offices of Physicians ranked:

- 6th in business establishments
- 25th in employment
- 23rd in personal income
- 42nd in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in New York County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - **Figure 1**
- total personal income created - **Figure 2**
- total corporate sales generated - **Figure 3**
- New York state tax revenue - **Figure 4**
- New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in New York county during 2008 are displayed in **Figure 6**, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in New York county on all counties in the State of New York are displayed in **Map 1**.

The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.
Figure 1: Total Employment supported by Offices of Physicians in New York County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in New York County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in New York County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in New York County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in New York County, in thousands of real 2008 dollars.

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in New York County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in New York County. Impacts within New York County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Onondaga County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Onondaga County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Onondaga County ranked eighth among all counties in the State of New York in terms of the size of this industry. Within Onondaga County during 2008, as compared to other industries, Offices of Physicians ranked:

- 2nd in business establishments
- 4th in employment
- 3rd in personal income
- 6th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Onondaga County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - Figure 1
- total personal income created - Figure 2
- total corporate sales generated - Figure 3
- New York state tax revenue - Figure 4
- New York local tax revenue - Figure 5

All five key measures are summarized in Table 1. Economic impacts per dollar spent on Private Practice Medical care in Onondaga County during 2008 are displayed in Figure 6, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Onondaga County on all counties in the State of New York are displayed in Map 1.

The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.

**Figure 6: Economic Impacts per Dollar** spent on Private Practice Medical care in Onondaga County, in real 2008 dollars. Indicated are economic value (total corporate sales) generated per dollar, and the New York state and local tax revenue collected per dollar.
**Figure 1:** Total Employment supported by Offices of Physicians in Onondaga County, in full-time equivalents.

**Figure 2:** Total Personal Income supported by Offices of Physicians in Onondaga County, in thousands of real 2008 dollars.

**Figure 3:** Total Corporate Sales supported by Offices of Physicians in Onondaga County, in thousands of real 2008 dollars.

**Figure 4:** NY State Tax Revenue supported by Offices of Physicians in Onondaga County, in thousands of real 2008 dollars.

**Figure 5:** NY Local Tax Revenue supported by Offices of Physicians in Onondaga County, in thousands of real 2008 dollars.

**Map 1:** Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Onondaga County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

**Table 1:** Economic Impacts that result from the activity of Offices of Physicians in Onondaga County. Impacts within Onondaga County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Queens County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Queens County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Queens County ranked sixth among all counties in the State of New York in terms of the size of this industry. Within Queens County during 2008, as compared to other industries, Offices of Physicians ranked:

- 3rd in business establishments
- 11th in employment
- 5th in personal income
- 12th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Queens County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - **Figure 1**
- total personal income created - **Figure 2**
- total corporate sales generated - **Figure 3**
- New York state tax revenue - **Figure 4**
- New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Queens County during 2008 are displayed in **Figure 6**, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Queens County on all counties in the State of New York are displayed in **Map 1**.

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Queens County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - **Figure 1**
- total personal income created - **Figure 2**
- total corporate sales generated - **Figure 3**
- New York state tax revenue - **Figure 4**
- New York local tax revenue - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Queens County during 2008 are displayed in **Figure 6**, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Queens County on all counties in the State of New York are displayed in **Map 1**.

The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.

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Figure 1: Total Employment supported by Offices of Physicians in Queens County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in Queens County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in Queens County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in Queens County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in Queens County, in thousands of real 2008 dollars.

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Queens County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in Queens County. Impacts within Queens County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Suffolk County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Suffolk County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Suffolk County ranked third among all counties in the State of New York in terms of the size of this industry. Within Suffolk County during 2008, as compared to other industries, Offices of Physicians ranked:

- 2nd in business establishments
- 4th in employment
- 3rd in personal income
- 10th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Suffolk County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- total employment supported - Figure 1
- total personal income created - Figure 2
- total corporate sales generated - Figure 3
- New York state tax revenue - Figure 4
- New York local tax revenue - Figure 5

All five key measures are summarized in Table 1. Economic impacts per dollar spent on Private Practice Medical care in Suffolk County during 2008 are displayed in Figure 6, and include:

- economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Suffolk County on all counties in the State of New York are displayed in Map 1.

The Medical Society of the State of New York (MSSNY) represents the interests of patients and physicians in an ongoing effort to assure quality health care services for all New Yorkers. It is the largest and oldest organization of licensed physicians, medical residents, and medical students in the State of New York. Members participate in both the state society and in their local county medical societies.

The MSSNY is a non-profit organization committed to representing the medical profession as a whole and advocating health related rights, responsibilities and issues. The MSSNY strives to promote and maintain high standards in medical education and in the practice of medicine in an effort to ensure that quality medical care is available to the public.
Table 1: Economic Impacts that result from the activity of Offices of Physicians in Suffolk County. Impacts within Suffolk County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.
Private Practice Physicians play an increasingly important role in Westchester County, and the State of New York as a whole, in terms of their contribution to the broader economy. The Medical Society of the State of New York (MSSNY) sponsored an in-depth study to develop an understanding of the total economic impacts of Private Practice Physicians in the State of New York, the Westchester County portion of which is presented here. Such an understanding is useful for Private Practice Physicians in the pursuit of goals important to them and the patients they serve.

The activity of physicians engaged in the private practice of medicine is classified in the North American Industrial Classification System (NAICS) as “Offices of Physicians,” and is given the designation 62111 at the 5-digit level of detail. During 2008, Westchester County ranked fourth among all counties in the State of New York in terms of the size of this industry. Within Westchester County during 2008, as compared to other industries, Offices of Physicians ranked:

- 2nd in business establishments
- 5th in employment
- 3rd in personal income
- 7th in corporate sales

Total economic impact for any industry is the aggregate total, across all regions, of three distinct types of economic effect caused by the activity of that industry. Those effect types are:

- **Direct effects**: the total employment, personal income, corporate sales, etc. of an industry
- **Indirect effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by an industry in the process of conducting business
- **Induced effects**: the total employment, personal income, corporate sales, etc. required to provide all goods and services consumed by employees of an industry in the process of utilizing their personal income

The Redyn model, a product of Specialized Analytics, was used to determine the total economic impact of Offices of Physicians in Westchester County. Five key measures of these economic impacts within the State of New York are presented here for 2008 through 2020, in four-year increments. Those concepts and the figures in which they are displayed are:

- **Total employment supported** - **Figure 1**
- **Total personal income created** - **Figure 2**
- **Total corporate sales generated** - **Figure 3**
- **New York state tax revenue** - **Figure 4**
- **New York local tax revenue** - **Figure 5**

All five key measures are summarized in **Table 1**. Economic impacts per dollar spent on Private Practice Medical care in Westchester County during 2008 are displayed in **Figure 6**, and include:

- Economic value (total corporate sales) per dollar
- NY state tax revenue per dollar
- NY local tax revenue per dollar

Finally, relative economic impacts during 2008 of Offices of Physicians in Westchester County on all counties in the State of New York are displayed in **Map 1**.
Figure 1: Total Employment supported by Offices of Physicians in Westchester County, in full-time equivalents.

Figure 2: Total Personal Income supported by Offices of Physicians in Westchester County, in thousands of real 2008 dollars.

Figure 3: Total Corporate Sales supported by Offices of Physicians in Westchester County, in thousands of real 2008 dollars.

Figure 4: NY State Tax Revenue supported by Offices of Physicians in Westchester County, in thousands of real 2008 dollars.

Figure 5: NY Local Tax Revenue supported by Offices of Physicians in Westchester County, in thousands of real 2008 dollars.

Map 1: Relative distribution of economic impacts during 2008. This map indicates relative economic impacts observed in each county of the State of New York that result from the activity of Offices of Physicians in Westchester County during 2008. Total employment, total personal income, total corporate sales, and total NY tax revenues (state plus local) are equally weighted in this map. Darker blue shading indicates relatively greater observed economic impacts.

Table 1: Economic Impacts that result from the activity of Offices of Physicians in Westchester County. Impacts within Westchester County and within the remainder of the State of New York are indicated. Total employment is in full-time equivalents. Total personal income, total corporate sales, total NY state tax revenue, and total NY local tax revenue are in thousands of real 2008 dollars.

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<th>2012 County</th>
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<th>2016 County</th>
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